**Tire Business** 

## ►TOYO TIRE EUROPE GMBH — ►TOYO TIRE DEUTSCHLAND GMBH — ►TOYO TIRE BENELUX B.V. — ►TOYO TIRE RUS LLC → ■TOYO TIRE (ZHUCHENG) CO.,,LTD.

▶TOYO TIRE ITALIA S.P.A

►TOYO TYRE (UK) LTD.

■ TOYO TYRE MALAYSIA SDN BHD

► TOYO TYRE SALES AND MARKETING MALAYSIA SDN BHD

► SILVERSTONE MARKETING SDN BHD

TYRE MALAYSIA → SDN BHD

YRE SALES AND

TYRE AUSTRALIA PTY LTD

— ■ TOYO TIRE ZHANGJIAGANG CO., LTD.

NT MEXICO S. DE R.L. DE C.V

▶TOYO TIRE (SHANGHAI) CO.,LTD.

►TOYO TIRE CANADA INC.

- ► TOYO TIRE HOLDINGS OF AMERICAS INC.
- ▶TOYO TIRE U.S.A. CORP.
- ►NITTO TIRE U.S.A. INC.

■ TOYO TIRE NORTH AMERICA

MANUFACTURING INC.
►TOYO TIRE NORTH AMERICA OE SALES LLC

►Sales Company
■Production Base

We are building a global production and sales infrastructure in Japan and throughout the world.

Toyo Tire manufactures tires in four countries: Japan, the US, China, and Malaysia, we have begun building a global tire sales and supply infrastructure through such initiatives as establishing sales subsidiaries in critical markets in North America, Europe, China, and Southeast Asia.

We have completed capital expenditure in the second step of Phase V of the production capacity expansion implemented at our US production plant as the biggest tire plant in Toyo Tire Group, TOYO TIRE NORTH AMERICA MANUFACTURING INC., and have been increasing production since January 2021. At TOYO TYRE MALAYSIA SDN BHD in Malaysia, Toyo Tires Logistics Co., Ltd. serves as a global hub supplying markets around the world, including not only Southeast Asia but also North America, Europe, and Japan. We started construction of our first plant in Europe in the Republic of Serbia in December 2020. The new plant is due to start tire manufacturing operations in April 2022, with a capacity of five million tires per annum (based on tires for passenger vehicles) by the summer of 2023.



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