Information on employees and other workers (FY 2021)

Total number of full-time employees by employment contract (permanent and temporary), by gender. \*Nonconsolidated

	М	en	Women		
	Permanent	Temporary	Permanent	Temporary	
Toyo Tire Corp.	3446	418	245	95	

Total number of full-time employees by employment contract (permanent and temporary), by region. \*Consolidated

	TOYO TIRE Group		
	Permanent	Temporary	
Japan	5076	743	
Americas	2036	409	
Asia/Oceania	2931	33	
Europe	281	15	

Composition of the highest governance body (Board of Directors) \*Nonconsolidated

	Toyo Tire Corp.		
	Men	Women	
Inside	6	_	
Outside	3	_	

<sup>\*</sup>All full-time employees except executives are subject to Collective bargaining agreements.

Average age (age) \*Nonconsolidated

Toyo Tire Corp. 39.8

Average annual salary (1000yen) \*Nonconsolidated

Starting salary of Master's degree (1000yen/month) \*Nonconsolidated

Starting salary of Bachelor degree (1000yen/month) \*Nonconsolidated

Starting salary of High school graduates (1000yen/month) \*Nonconsolidated

Toyo Tire Corp.	
	6,198
	234
	223
	190

Usage status of Childcare Support System \*Nonconsolidated, Including part-time employees and employees turnover at the end of 2020

Toyo Tire Corp.	FY 2019		FY 2020		FY 2021	
	Male	Female	Male	Female	Male	Female
Parental Leave	22	4	10	10	19	14
Short-Time Work for	0	13	1	12	2	17
Child-care						

Usage status of Nursing Care Support System \*Nonconsolidated

Toyo Tire Corp.	FY 2019		FY 2020		FY 2021	
	Male	Female	Male	Female	Male	Female
Nursing Care Leave	0	0	1	1	1	0
Short-Time Work for	0	0	0	0	0	0
Nursing Care						

Acquisition Rate of Parental Leave \*Nonconsolidated, Including part-time employees but non-including employees turnover at the end of 2020

Toyo Tire Corp.	FY 2019	FY 2020	FY 2021
Male	18.0%	7.9%	14.1%
Female	100%	100%	100%

<sup>\*</sup>Gender-specific data: Refers to data for each biological sex. We do not have quantitative data specific to individual social sexes due to the difficulty in determining them. Our goal is to provide a workplace environment where all the employees are given equal opportunities.

<sup>\*</sup>A significant portion of the organization's activities are performed by workers.

<sup>\*</sup>Male and Female identical premiums

<sup>\*\*</sup>Part-Time Employees: Part Timer Employee and Temporary Contract Employee \*Except Temporary staff