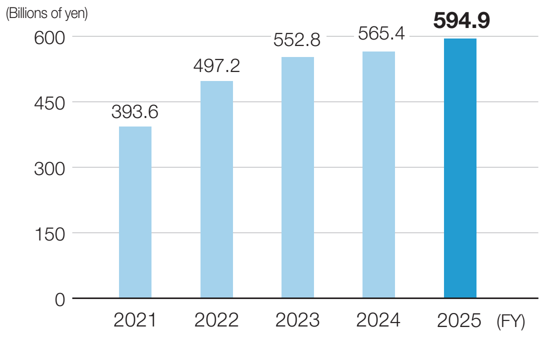
Data Section

Financial Summary (11 years)

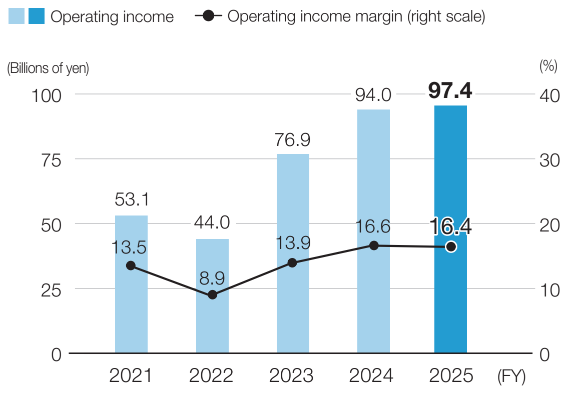
	2015.12	2016.12	2017.12	2018.12	2019.12	2020.12	2021.12	2022.12	2023.12	2024.12	2025.12
Year-end consolidated financial position (millions of yen)											
Net sales	407,789	381,635	404,999	393,220	377,457	343,764	393,647	497,213	552,825	565,358	594,923
Gross profit	153,500	136,267	136,982	134,169	130,822	123,239	161,041	197,976	216,511	230,763	234,814
Selling, general and administrative expenses	90,119	86,952	91,674	91,779	92,374	86,911	107,960	153,930	139,612	136,782	137,464
Operating income	63,381	49,315	45,308	42,390	38,447	36,328	53,080	44,046	76,899	93,981	97,350
Profit (loss) attributable to owners of parent	1,674	△12,260	15,476	10,553	24,482	11,682	41,350	47,956	72,273	74,810	63,614
Capital expenditure	48,338	23,930	22,381	29,722	42,633	26,967	37,766	47,303	34,102	25,589	29,995
Depreciation and amortization	24,828	24,856	25,538	25,795	25,162	21,005	21,468	26,748	30,772	35,106	35,555
Net cash provided by (used in) operating activities	41,305	38,865	13,430	19,063	11,229	53,796	34,465	15,172	86,503	67,059	93,060
Net cash provided by (used in) investing activities	△46,009	△13,785	△10,633	△28,428	△38,271	△27,856	△37,538	△16,712	△14,661	△15,214	△ 23,079
Net cash provided by (used in) financing activities	19,051	△31,317	△13,513	12,829	20,732	△12,638	11,697	△16,231	△62,894	△23,077	△ 43,827
Year-end consolidated financial position (millions of yen)											
Total assets	522,937	491,088	473,876	469,377	468,746	445,579	531,229	598,889	645,480	722,666	753,248
Total liabilities	347,572	345,466	310,061	312,130	244,237	222,885	251,073	277,974	250,281	250,113	230,588
Interest-bearing debt	162,035	132,930	119,963	137,327	118,545	110,578	128,784	135,436	102,714	108,449	92,349
Net assets	175,364	145,621	163,815	157,251	224,509	222,694	280,155	320,915	395,199	472,552	522,659
Non-controlling interests	3,513	4,043	4,735	4,511	1,747	1,918	201	231	-	-	-
Equity capital	171,851	141,578	159,079	152,739	222,761	220,776	279,954	320,683	395,199	472,552	522,659
Data per share (yen)											
Earnings per share (EPS)	13.19	△96.54	121.87	83.11	161.41	75.89	268.62	311.51	469.42	485.86	413.10
Cash dividends per share (annual)	45	45	45	45	45	45	76	80	100	120	130
Net assets per share (BPS)	1,353.19	1,114.82	1,252.66	1,202.75	1,447.23	1,434.23	1,818.60	2,083.00	2,566.76	3,069.02	3,393.98
Financial ratio (%)											
Operating income margin	15.54	12.92	11.19	10.78	10.19	10.57	13.48	8.86	13.91	16.62	16.36
Gross profit margin	37.64	35.71	33.82	34.12	34.66	35.85	40.91	39.82	39.16	40.82	39.47
Selling, general and administrative expenses margin (%)	22.10	22.78	22.64	23.34	24.47	25.28	27.43	30.96	25.25	24.19	23.11
Return on equity (ROE) (%)	0.95	△7.82	10.30	6.77	13.04	5.27	16.52	15.97	20.19	17.24	12.78
Return on assets (ROA) (%)	11.31	8.70	8.33	8.14	7.81	6.76	11.45	9.03	13.83	14.93	13.73
Capital ratio	32.86	28.83	33.57	32.54	47.52	49.55	52.70	53.55	61.23	65.39	69.39
Debt / equity ratio (Times)	0.94	0.94	0.75	0.90	0.53	0.50	0.46	0.42	0.26	0.23	0.18
Payout ratio	341.26	-	36.92	54.15	27.88	59.30	28.29	25.68	21.30	24.70	31.47

Financial Highlights

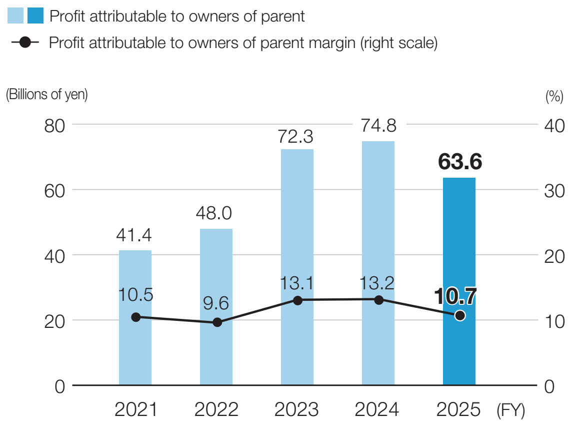
Net sales



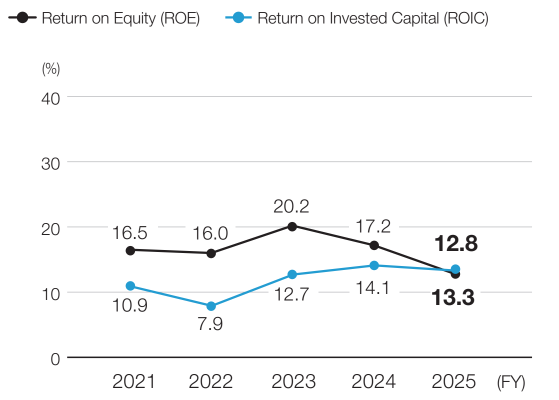
Operating income / Operating income margin



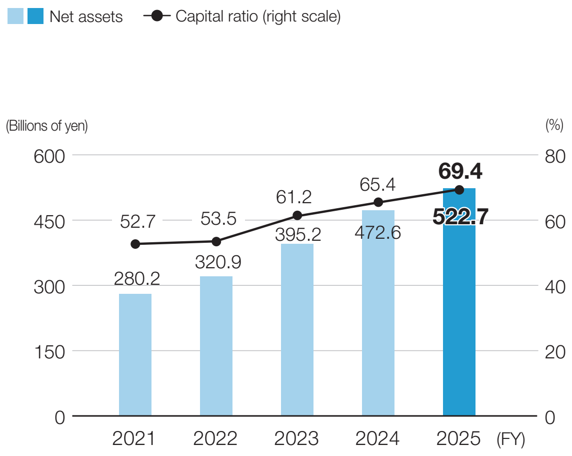
Profit attributable to owners of parent / Profit attributable to owners of parent margin



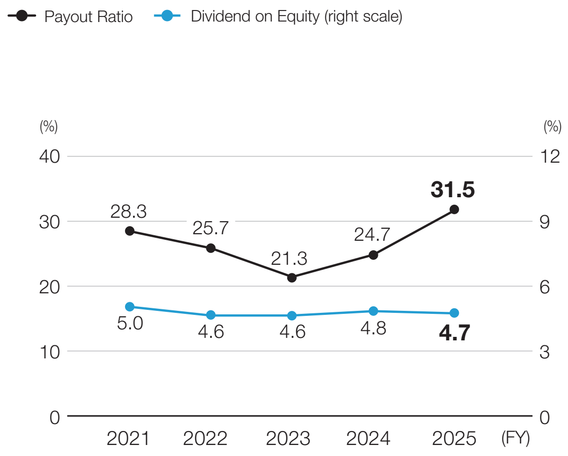
Return on Equity (ROE) / Return on Invested Capital (ROIC)



Net assets / Capital ratio



Payout Ratio / Dividend on Equity*



*Annual total dividend / End-of-period shareholders' equity.

Progress on Materiality Initiatives (2021-2025)

	Materiality	2021～2025年の主な実績
1	Help create a society of sustainable mobility	• Product development that reduces mobility's environmental impact and enhances safety - Enhanced fuel efficiency when introducing new models of core products - Expanded products offering better wear resistance and wet performance - Expanded commercial vehicle tire lineup to address environmental and social issues in the transportation sector
2	Support the enjoyment of mobility for all	• Product development that combines functionality and designability for the joy of driving - Expanded OPEN COUNTRY brand products - Improved environmental performance and used sustainable raw materials in OPEN COUNTRY products • Testing airless tires to promote green slow mobility* * Green slow mobility is a small mobility service that uses electric vehicles permitted on public roads that are capable of speeds up to 20 km/h
3	Support diverse talent with motivating challenges and job satisfaction	• Reorganized personnel and evaluation systems • Incorporated flexible work styles, including remote working • Improved environments and opportunities for autonomous and proactive learning (including reskilling) • Improved corporate culture based on employee opinion surveys • Selected as a KENKO Investment for Health Stock (2025) for the first time, and certified as a White 500 Outstanding Health & Productivity Management Organization • Took measures to prevent child and forced labor based on human rights risk assessments
4	Continue innovating next-generation mobility technology	• Increased ratio of sustainable raw materials Concept tires: 96.5%, Manufactured products: 30.2% (2025 data) • Promoted sustainable materials research Successful synthesis of CO_2-derived butadiene rubber in collaboration with the University of Toyama • Acquired ISCC PLUS certification for two Japanese factories (Sendai Plant and Fukushima Rubber Co., Ltd.)
5	Pursue decarbonization in all corporate activities	• Acquired SBT certification for GHG emissions reduction targets • Earned an A rating in the CDP climate change category • Reduced GHG emissions Reduced Scope 1,2 emissions by 50.1% vs. 2019 Scope 3: Achieved a cumulative 3.0% reduction in GHG emissions per tire vs. 2019 (2025 data) • Percentage of electricity from renewable sources used at production sites Over 92% (2025 data)
6	Promote supply chain sustainability	• Natural rubber traceability to district level: 40% • Percentage of primary suppliers achieving or exceeding benchmark scores in third-party sustainability evaluations: 94% • Survey of dependence and impact on natural capital in natural rubber processing plant areas • Reducing environmental impact and improving logistical efficiency through modal shifts (Long- distance truck transportation from Japanese factories reduced by 27%*1 compared to 2019) *1 During the fiscal year starting in April and ending the following March *2 All 2025 data
7	Ensure the fundamentals of manufacturing: quality and safety	• Quality management systems (2025 data) - ISO 9001 certification: 13 Group sites (including 10 affiliated company sites) - IATF 16949 certification: 8 Group sites (including 5 affiliated company sites) • Progressively improving quality and processes by visualizing and utilizing production process data • Building frameworks to support the manufacture and deployment of RFID-compatible products • Conducting tire safety awareness activities (drive simulator experience) across Japan Participants (2021-2025): Approx. 9,000. Improved safety awareness: Over 95% (survey results)

Corporate Data

Overview (As of December 31, 2025)

Trade name	Toyo Tire Corporation
Established	August 1, 1945
Paid-in capital	55,935 million yen
Number of employees	10,702 (consolidated, including temporary employees)
Headquarters	2-2-13 Fujinoki, Itami City, Hyogo 664-0847, Japan Phone: +81-72-789-9100
Plants	Sendai Plant / Kuwana Plant, others
Lines of business	[Tire Business] Tires (for passenger vehicles, light trucks, trucks & buses) [Automotive Parts Business] Automotive anti-vibration rubber

Network in Japan

Office	Office Address
Headquarters	2-2-13 Fujinoki, Itami City, Hyogo 664-0847
Tokyo Office	19F Shinagawa Seaside Park Tower, 4-12-4 Higashishinagawa, Shinagawa-ku, Tokyo 140-0002
Nagoya Office	3 Syogayama, Uchikoshi-cho, Miyoshi City, Aichi 470-0213
Hiroshima Office	13-20 Hikari machi 1-chome, Higashi-Ku, Hiroshima City, Hiroshima 732-0052
Sendai Plant	3-5-1 Fukiage, Iwanuma City, Miyagi 989-2484
Kuwana Plant	2400 Oaza Nakagami, Toin-cho, Inabe-gun, Mie 511-0294
Hyogo Manufacturing Complex	1183 Rokubuichi, Inami-cho, Kako-gun, Hyogo 675-1112
Corporate Technology Center	3-10-1 Yato, Kawanishi, Hyogo 666-0131
Tire Technical Center	2-2-13 Fujinoki, Itami City, Hyogo 664-0847
Automotive Parts Technical Center	3 Syogayama, Uchikoshi-cho, Miyoshi City, Aichi 470-0213
Miyazaki Tire Proving Ground	2318 Kawakita, Tsuno-cho, Koyu-gun, Miyazaki 889-1201
Saroma Tire Proving Ground	Nishitomi, Saroma-cho, Tokoro-gun, Hokkaido 093-0504

Consolidated subsidiaries	Address
Toyo Tire Japan Co., Ltd.	2-2-13 Fujinoki, Itami City, Hyogo 664-0847
Toyo Tires Logistics Co., Ltd.	2-2-13 Fujinoki, Itami City, Hyogo 664-0847
Orient Machinery Co., Ltd.	2-3-6 Fujinoki, Itami City, Hyogo 664-0847
Toyo Chemical Industrial Products Co., Ltd.	1183 Rokubuichi, Inami-cho, Kako-gun, Hyogo 675-1112
Fukushima Rubber Co., Ltd.	28 Aza Domae, Miyashiro, Fukushima City, Fukushima 960-0116
Ayabe Toyo Rubber Co., Ltd.	115 Kuri-cho, Sawa, Ayabe City, Kyoto 623-0222
Toyo Tire Refine Corporation	2-2-13 Fujinoki, Itami City, Hyogo 664-0847

Global network

Consolidated subsidiaries	Country
North America	
TOYO TIRE HOLDINGS OF AMERICAS INC.	U.S.A
TOYO TIRE U. S. A. CORP.	U.S.A
NITTO TIRE U. S. A. INC.	U.S.A
TOYO TIRE NORTH AMERICA OE SALES LLC	U.S.A
TOYO TIRE NORTH AMERICA MANUFACTURING INC.	U.S.A
TOYO AUTOMOTIVE PARTS (USA),INC.	U.S.A
TOYO TIRE CANADA INC.	Canada
Central & South America	
NT MEXICO S. DE R. L. DE C. V.	Mexico
TOYO AUTOMOTIVE PARTS DE MEXICO, S. A. DE C. V.	Mexico
Europe	
TOYO TIRE HOLDINGS OF EUROPE GMBH	Germany
TOYO TYRE (UK) LTD.	U.K.
TOYO TIRE BENELUX B. V.	Netherlands
TOYO TIRE ITALIA S. P. A.	Italy
TOYO TIRE RUS LLC	Russia
TOYO TIRE SERBIA D. O. O.	Serbia
TOYO TIRE SALES AND MARKETING EUROPE D.O.O. INDIJA	Serbia
Oceania	
TOYO TYRE AUSTRALIA PTY LTD	Australia
Asia	
SILVERSTONE BERHAD	Malaysia
SILVERSTONE POLYMER INDUSTRIES SDN BHD	Malaysia
TOYO TYRE MALAYSIA SDN BHD	Malaysia
TOYO TYRE SALES AND MARKETING MALAYSIA SDN.BHD.	Malaysia
TOYO RUBBER CHEMICAL PRODUCTS (THAILAND) LIMITED	Thailand
TOYO TIRE (THAILAND) CO.,LTD.	Thailand
TOYO TIRE (SHANGHAI) CO.,LTD.	China
TOYO TIRE (ZHUCHENG) CO.,LTD.	China
TOYO AUTOMOTIVE PARTS (GUANGZHOU) CO.,LTD	China

Investor Information

Stock information (As of December 31, 2025)

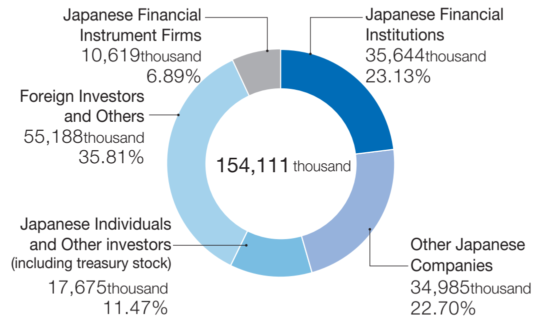
Total number of issued shares:	154,111,029
Number of shareholders:	60,114
Stock exchange listing:	Tokyo Stock Exchange
Shareholder register administrator and account management institution for special account:	Mitsubishi UFJ Trust and Banking Corporation
Independent auditor:	KPMG AZSA LLC
Fiscal year:	January 1 – December 31
Annual general meeting of shareholders:	March

Major Shareholders (As of December 31, 2025)

Name	Number of Holding Shares (thousand)	Percentage of share ownership* (%)
Mitsubishi Corporation	30,822	20.01
The Master Trust Bank of Japan, Ltd. (TrustAccount)	18,676	12.12
Custody Bank of Japan, Ltd. (Trustaccount)	8,324	5.40
STATE STREET BANK AND TRUSTCOMPANY 505001	5,516	3.58
JPMorgan Securities Japan Co., Ltd.	3,656	2.37
STATE STREET BANK AND TRUSTCOMPANY 510312	3,123	2.02
THE NOMURA TRUST AND BANKINGCO., LTD. AS THE TRUSTEE OFREPURCHASE AGREEMENT MOTHERFUND	2,728	1.77
STATE STREET BANK AND TRUSTCOMPANY 510311	2,590	1.68
STATE STREET BANK AND TRUSTCOMPANY 505223	2,542	1.65
Japan Securities Finance Co., Ltd.	2,152	1.39

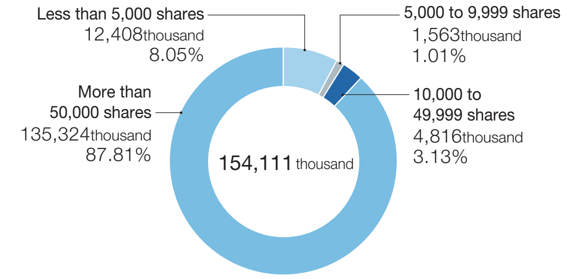
Note: The percentage of share ownership is calculated excluding treasury stock (115,100 shares)

Breakdown by Shareholder Type (As of December 31, 2025)

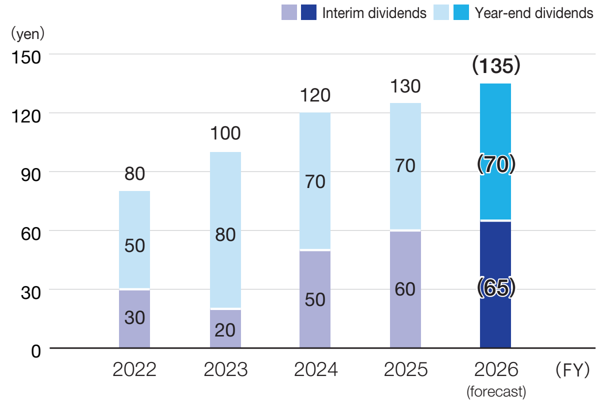


Breakdown by Number of Holding Shares

(As of December 31, 2025)



Changes in dividends per share



Dividend / Dividend payout ratio

	FY2022	FY2023	FY2024	FY2025
Dividends per share (yen)	80	100	120	130
Dividend payout ratio (%)	25.68	21.30	24.70	31.47

Total shareholder return

	FY2022	FY2023	FY2024	FY2025
Total shareholder return (%)	105.4	166.8	179.9	308.7
Comparison index: TOPIX including dividends (%)	109.98	141.05	169.91	213.16