

PRESS RELEASE

Announcement of Changes of Organizational Structure, Assignment for Corporate Officer and Personnel Changes

Hyogo, Japan – January 31, 2018 – TOYO TIRE & RUBBER CO., LTD. (President & CEO: Takashi Shimizu) announces the following changes to organizational structure, the assignment of Corporate Officer and other Personnel Changes.

1. Organizational Structural Changes (Effective February 1, 2018)

In January 2017, TOYO TIRE & RUBBER revised its organizational structure by operational function with the intention of reinforcing management through coordination among each Headquarter; production, sales, R&D and other corporate functions. On this occasion, TOYO TIRE & RUBBER carries out the following organizational changes to intend higher-quality business operations and strengthen the management foundation.

<Details of Organizational Changes>

[Corporate Headquarters]

The "Business Restructuring Division" (change of name from Global Project Development Dept.) and the "Compliance & Legal Division" are relocated under this Headquarters.

The "Brand Communications Dept." is relocated under the "Corporate Planning Division."

[Business Headquarters] (Newly established)

Under this Headquarters, the "Business Strategy Division" is newly established, and the "Product Planning Division" and "Procurement Division" are relocated.

The "Business Administration Dept." (change of name from Cost Management Dept.) is relocated under the "Business Strategy Division."

The "SCM Division" is eliminated, and under this Division the "SCM Administration Dept." and the "Logistics Dept." are relocated.

The "Global Marketing Dept." is newly established under the "Product Planning Division."

[Quality Assurance, Environment & Safety Headquarters] (Change of name from Quality Assurance & Compliance Headquarters)

Under this Headquarters, the "Environment & Safety Division" is relocated.

[Fundamental Production Engineering Headquarters] (Change of name from Environment, Safety, Engineering Headquarters)

Under this Headquarters, the "Global Supply Development Division" is relocated.

The "Global Supply Planning Dept." is newly established under the "Global Supply Development Division."

[R&D Headquarters]

The "Materials Development Dept." is re-established under "R&D Division No.1", integrating the "Tire Materials Development Dept." and the "Rubber Material Development Dept."

The "Automotive Parts Production Technology Dept." and the "Automotive Parts Testing Dept." are newly established under "R&D Division No.2."

The "Polyurethane Products Development Dept." is eliminated.

[Production Headquarters]

Under this Headquarters, the "Domestic Production Division" and the "International Production Division" are newly established, dissolving the "Production Division."

The "Plant Administration Dept." is eliminated.

[Sales Headquarters]

The "International Sales Dept. No.1" and the "International Sales Dept. No. 2" are newly established under the "International Sales Division," dissolving the "International Sales Dept." The "Global O.E. Sales Dept." is eliminated.

[Americas Business Development Division] (Change of name from North American Business Development Division)

The "North American Business Development Dept." changes its name to "Americas Business Development Dept."

Now, TOYO TIRE & RUBBER takes a posture of responding to the recent Digital Revolution (Al/IoT) and various trends in the automobile industry (Connected, Autonomous, Shared & Service, Electric) etc. by working through key projects across the company and in-house committees, in addition to all related divisions.

2. Changes of Assignment for Corporate Officers (Effective January 1, 2018)

| Name | New Position | Former Position | Continuing Position |
|-----------|-------------------------|-------------------------|--------------------------|
| Tomoshige | President & CEO, | | Senior Corporate Officer |
| Mizutani | Toyo Tire North America | | Chairman, |
| | OE Sales LLC | | Toyo Tire U.S.A. Corp |
| | | | Chairman & CEO, |
| | | | Nitto Tire U.S.A. Inc. |
| | | | |
| Kenichi | | General Manager, | Corporate Officer |
| Ueda | | Quality Assurance Dept. | Division General |
| | | No.1, Quality Assurance | Manager, |
| | | Division | Quality Assurance |
| | | | Division, Quality |
| | | | Assurance & |
| | | | Compliance |
| | | | Headquarters |
| | | | |

3. Personnel Change (Effective January 1, 2018)

| Name | New Position | Former Position | Continuing Position |
|----------|-------------------------|---|---|
| Noriyuki | General Manager, | | Deputy Division General |
| Isobe | Quality Assurance Dept. | | Manager, Quality |
| | No.1, Quality Assurance | | Assurance Division |
| | Division | | |
| | Noriyuki | Noriyuki General Manager, Isobe Quality Assurance Dept. No.1, Quality Assurance | Noriyuki General Manager, Isobe Quality Assurance Dept. No.1, Quality Assurance |

4. Retirement of Corporate Officer (Effective January 31, 2018)

| Name | New Position | Former Position | Continuing Position |
|-----------|--------------|---------------------------|---------------------|
| Yukio | Retirement | Corporate Officer | |
| Shinozaki | | Division General Manager, | |
| | | Corporate Planning | |
| | | Division | |

5. Changes of Assignments for Directors and Corporate Officers (Effective February 1, 2018)

| Name | New Position | Former Position | Continuing Position |
|-----------------------|---|---|---|
| Tetsuo Tatara | Vice President, Fundamental Production Engineering Headquarters | Vice President, Environment, Safety & Production Engineering Headquarters Division General Manager, Environment & Safety Division | Director, Senior Corporate Officer |
| Tamotsu Sakuramoto | Division General Manager, Corporate Planning Division, Corporate Headquarters Chief Compliance officer Compliance Supervisor | | Director, Senior Corporate Officer Chief Risk Management Officer Vice President, Corporate Headquarters Deputy Division General Manager, Seismic Rubber Task Force Headquarters |
| Masaji Ishino | Division General Manager, Business Restructuring Division, Corporate Headquarters | General Manager, Global Project Development Dept. | Senior Corporate Officer, Division General Manager, Seismic Rubber Task Force Headquarters |
| Shinji Tanabe | Vice President, Quality Assurance, Environment & Safety Headquarters | Chief Compliance officer, Compliance Supervisor, Vice President, Quality Assurance & Compliance Headquarters | Senior Corporate Officer |
| Kenichi Ueda | Division General Manager, Environment & Safety Division, Quality Assurance, Environment & Safety Headquarters | Division General Manager, Quality Assurance Division, Quality Assurance & Compliance Headquarters | Corporate Officer |

| Masao Takiwaki | Corporate Headquarters | Quality Assurance & Compliance Headquarters | Corporate Officer Division General Manager, |
|-------------------|---------------------------|---|---|
| ranivani | | Compliance Headquarters | Compliance & Legal |
| | | | Division, |
| | | | General Manager, |
| | | | Legal Dept. |
| Hidefumi | Chairman, | | Corporate Officer, |
| Uematsu | Toyo Tire Japan Co., Ltd. | | Division General Manager, |
| | | | Domestic Sales Division, |
| | | | Sales Headquarters |
| Tatsuo | Division General Manager, | Division General Manager, | Corporate Officer |
| Mitsuhata | Americas Business | North American Business | |
| | Development Division | Development Division | |
| Hideaki | Business Headquarters | Corporate Headquarters | Corporate Officer, |
| Takahashi | | | Division General Manager, |
| | | | Procurement Division |

6. Assignments for New Corporate Officers (Effective February 1, 2018)

| Name | New Position | Former Position | Continuing Position |
|-------------------------|---|--|---|
| Name Noriyuki Dan | Corporate Officer, Vice President, Business Headquarters Division General Manager, Business Strategy Division | Division General Manager, SCM Division | Continuing Position |
| Hirokazu Miyabe | Corporate Officer | | Division General Manager, Administration Division, Corporate Headquarters |
| Satoru Moriya | Corporate Officer | | Division General Manager, R&D Division No.1, R&D Headquarters |
| Noriyuki Isobe | Corporate Officer, Division General Manager, Quality Assurance Division, Quality Assurance, Environment & Safety Headquarters General Manager, Safety & Emergency Management Dept., Environment & Safety Division | Deputy Division General Manager, Quality Assurance Division, Quality Assurance & Compliance Headquarters General Manager, Quality Assurance Dept. No.1, Quality Assurance Division | |

7. Personnel Changes (Effective February 1, 2018)

| Name | New Position | Former Position | Continuing Position |
|-----------|----------------------|-------------------------|---------------------|
| Yoshiyuki | General Manager, | General Manager, | |
| Morikuni | Brand Communications | Brand Communications | |
| | Dept., Corporate | Dept., Product Planning | |
| | Planning Division | Division | |

| | | I - | T |
|-----------------------|--|---|--|
| Akifumi Kishi | General Manager, Business Administration Dept., Business Strategy Division | General Manager, Cost Management Dept., Administration Division | |
| Kazuhiko Kitano | General Manager, SCM Administration Dept., Business Strategy Division | General Manager, SCM Administration Dept., SCM Division | |
| Takehiro Sakai | General Manager, Logistics Dept., Business Strategy Division | General Manager, Logistics Dept., SCM Division | President, Toyo Tires Logistics Co., Ltd. |
| Junichi Uda | General Manager, Product Planning Dept., Product Planning Division General Manager, Global Marketing Dept. | North American Business Development Dept. | |
| Makoto Komai | General Manager, Quality Assurance Dept. No.1, Quality Assurance Division | Quality Assurance Dept. No.1, Quality Assurance Division | |
| Yoshiyuki Ichikawa | General Manager, International Technical Service Dept., Quality Assurance Division | International Technical Service Dept., Quality Assurance Division | |
| Masateru Adachi | General Manager, Global Supply Planning Dept., Global Supply Development Division | General Manager, Product Planning Dept., Product Planning Division | |
| Naoki Nishikawa | Division General Manager, Domestic Production Division | Plant Manager, Sendai Plant, Production Division | |
| Yoshiyuki Nomura | Plant Manager, Sendai Plant, Domestic Production Division | Section Manager, Production Section, Sendai Plant, Production Division | |
| Toshiya Kimura | Division General Manager, International Production Division | Division General Manager, Production Division | Chairman, Toyo Automotive Parts (Guangzhou) Co., Ltd. President, Toyo Chemical Industrial Products Co., Ltd. |
| Yasufumi Higashira | General Manager, Production Management Dept. | General Manager, Plant Administration Dept., Production Division | |
| Takeshi Nishigami | General Manager, Materials Development Dept., R&D Division No.1 | General Manager, Tire Materials Development Dept., R&D Division No.1 | |

| Yosei Kodama | General Manager, Automotive Parts Production Technology Dept., R&D Division No.2 | Section Manager, R&D No. 2 Section, Kuwana Plant, Production Division | |
|--------------------|--|---|--|
| Makoto Suzuki | General Manager, Automotive Parts Testing Dept., R&D Division No.2 | Rubber Products Development Dept., R&D Division No.2 | |
| Masato Furukawa | General Manager, Americas Business Development Dept., Americas Business Development Division | General Manager, International Technical Service Dept., Quality Assurance Division | |
| Keishi Inoue | General Manager, International Sales Dept. No.1, International Sales Division | President, Toyo Tyre (UK) Ltd. | |
| Hao Sun | General Manager, International Sales Dept. No.2, International Sales Division | General Manager, Global O.E. Sales Dept., Original Equipment Sales Division | |

8. Personnel Change of Subsidiary Company (Effective February 1, 2018)

| Name | New Position | Former Position | Continuing Position |
|---------|---------------------|--------------------------|---------------------|
| Nobuo | President, | Of International Sales | |
| Yoshida | Toyo Tyre (UK) Ltd. | Dept., temporarily | |
| | | transferred to Toyo Tire | |
| | | Europe GmbH | |

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